



**Integrated  
Care System**  
Shropshire, Telford and Wrekin



**Shropshire, Telford  
and Wrekin**

# **Health and Well-Being Board**

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**30<sup>th</sup> October 2024**

# National and Local Policy Updates



# Government: Build an NHS Fit for the Future

Build an NHS fit for the future, that is there when people need it

3 changes:

- Change so that more people get care at home in their community
- Change so that we have the workforce of the future, with the technology they need
- Change so we focus on prevention

Once in Government, commissioned Lord Darzi to conduct a review



# Developing the 10 Year Health Plan

- 21<sup>st</sup> October – DHSC and NHSE launch of “Change NHS: help build a health service fit for the future: a national conversation to develop the 10-Year Health Plan”.
- Built on 3 ‘shifts’ - providing more care in the community so hospitals are able to treat the sickest patients, make better use of technology, and do more to prevent ill health
- Seeking feedback from public, and experts from across the health and care landscape
- ICB will coordinate events with the public, staff and stakeholders, alongside organisation responses. Vital that all ICS partners are invited to contribute



# Alignment with STW Integrated Care Strategy & Joint Forward Plan

- Emerging national priorities and framework aligns well with the STW Integrated Care Strategy
- Initial cross-reference exercise carried out to compare JFP with Darzi themes
- Impact of national work is unknown at present (for 25/26 onwards) but all systems will undoubtedly need to prioritise investments and workstreams. STW has developed a Strategic Decision- making document to aid this process



# Integrated Care Strategy 2022-2027

- Initial approval and publication in December 2022
- Update of narrative to reflect current position- keep strategy relevant
- No substantial changes
- Outcome data updated for 23/24
- Updated executive summary from DPH's



# Next steps for integrated strategy

- Needs to align to the Government's 10 year plan to be published Spring 2025
- Review of outcome metrics to demonstrate impacts on our populations- the 'so what'
- Strategic prioritisation framework to applied to list of priorities to inform workplans more comprehensively



# Joint Forward Plan

- Joint Forward Plan is a rolling 5-year system plan created to deliver the Integrated strategy set out by the Integrated Care Partnership (ICP)
- The JFP still focusses on these areas:
  - Person Centred care
  - Local care programme-Integrated neighbourhood approach and integrated pathways
  - Hospital Transformation
  - Enablers- Finance, digital, workforce and estates
- The Place plans are key to the delivery of the system strategy.
- The JFP will need to align to the Governments 10 year plan from Spring 2025.
- JFP and Darzi plan alignment work in progress to identify gaps





# Person Centred Care

- Person Centred Care:
  - Integrated Neighbourhood work continues across STW, projects in Highley, Oswestry, Telford and South Shropshire with health, care and Voluntary and Community Sector
  - Women's Health Hubs – with focus on perinatal care, sexual health and menopause based on a national core service specification
  - Building on the development of children's and family hubs to access a range of services where people live
  - Multidisciplinary team development at Bishops Castle Hospital- services to support people in their own community to access health and care- expanding the drop-in service- next steps to look at outpatient services
  - Consideration in service design to ensure reduction in travel for people in rural communities where possible
  - Healthy weight strategies for Telford and Wrekin and Shropshire approved at respective Health and Wellbeing Boards as priorities reflected in the system strategy.
  - Population Health Management board and Health Inequalities board utilise the JSNA(Joint Strategic Needs Assessment) and other available data to inform the INT work and SHIPP/TWIPP strategies
  - PCN (Primary Care Networks) development with innovative working with other partners and stakeholders- further development being led by PCN's input is critical to future steps
  - Proactive care model in place across STW- impact evaluation to support the acute beds designated in the HTP plan



# Local Care

- Virtual ward and sub acute wards are business as usual- but assurance on utilisation is crucial to the system and HTP
- Two strands – Integrated neighbourhood approach aligned to Place strategies
- Integrated pathways (NHS integration) but including prevention- first focus Diabetes
- Cardiovascular prevention and CYP Asthma both priorities- programme initiation in development
- Framework of VCSE involvement being developed around sustainability and support, resource to support
- Focus on prevention
- Focus on communities
- Development of Community hubs (physical and virtual)
- Joint working with HTP programme on health and care models to commence November 24



# Neighbourhood Approach (Team of teams)



# Hospital Transformation

- Agreement to join the Local Care Transformation Programme and HTP models of care work into one meeting to develop the right community, primary care and neighbourhood models to align with the plans for HTP- capital project sits separately.
- Assurance that system transformation is supporting the bed model that forms the HTP plans in collaboration and informs the JFP and future system architecture and ambition.
- Ongoing work between SATH (HTP) and STW ICB with Powys Teaching Health Board on planned developments in Newtown. NB – aligns with Shropshire’s support for the ‘Marches Forward Partnership’ work (work between Shropshire, Powys, Hereford & Worcester and Monmouthshire Local Authorities).



# Enablers

- Estates strategy for NHS, including primary care, is developing further from the current JFP and will be a focus for 25/26 – will need further alignment with 10 year plan
- ICS Clinical strategy – improved cancer diagnosis, progress with MSK service, diabetes and mental health
- ICS Digital strategy actions commenced- SATH new Patient Admin System completed Apr 24. RJAH new Patient Admin System due late Autumn 24. Digital to be developed in the JFP during 25/26.
- Workforce strategy developed, aligned to NHS long-term Workforce plan commenced- workforce challenges improving in some areas. Planning needs to align with year 5 ambition for the system.



# JFP development for 2025/26

- The JFP and the future 10 year plan work will be overseen by the ICB Strategy and Development Group involving system strategy leads and system partners.
- Jointly monitored and developed (e.g. working with Integrated Place Partnership Committees and Health & Wellbeing Boards)
- Some early positive signs of progress and impacts (see case studies)
- Further development of health inequalities as a 'golden thread' through the plan.
- Further strengthening of Prevention through the strategy and planning

